

Can't Keep Your

# TOP

## SALES REPS?

# IS IT YOU OR IS IT THEM?

If you're frustrated with high sales turnover and poor rep performance, you're not alone. A new survey by the Sales Management Association reveals that less than half of sales leaders are satisfied with sales rep retention – and even fewer happy with rep hire success rates. In fact, the research found that organizations consider:

**< 1 out of 5 new sales reps added in the past 24 months successful**



Poor performers and rep turnover hurt your productivity and slow sales growth. Look internally to your own processes. If you're not investing in your team's professional development or compensating correctly, the cause could be you.

## THE STAKES ARE HIGH

You lose revenue as you backfill the job – not to mention the wasted dollars spent training the rep that left.

**12 MONTHS**

Average time for salesperson to ramp to full productivity

**\$115K**

Average cost of replacing a sales rep

**\$29K** Acquisition Costs  
**\$36K** Training Costs  
**\$50K** Lost Sales

### DEVELOP MORE "A" PLAYERS WITH ONGOING TRAINING

5x More Revenue

**A** vs. **B**

10x More Revenue

**A** vs. **C**

## WHY REPS JUMP SHIP – IT'S NOT ALL ABOUT THE MONEY

### Most sales rep turnover is voluntary



Salespeople leave **VOLUNTARILY** in a given year



Salespeople leave **INVOLUNTARILY** in a given year



Keeping reps onboard and engaged takes the right pay AND professional development.



**#1 REASON** reps leave voluntarily –inadequate training, coaching, and professional development

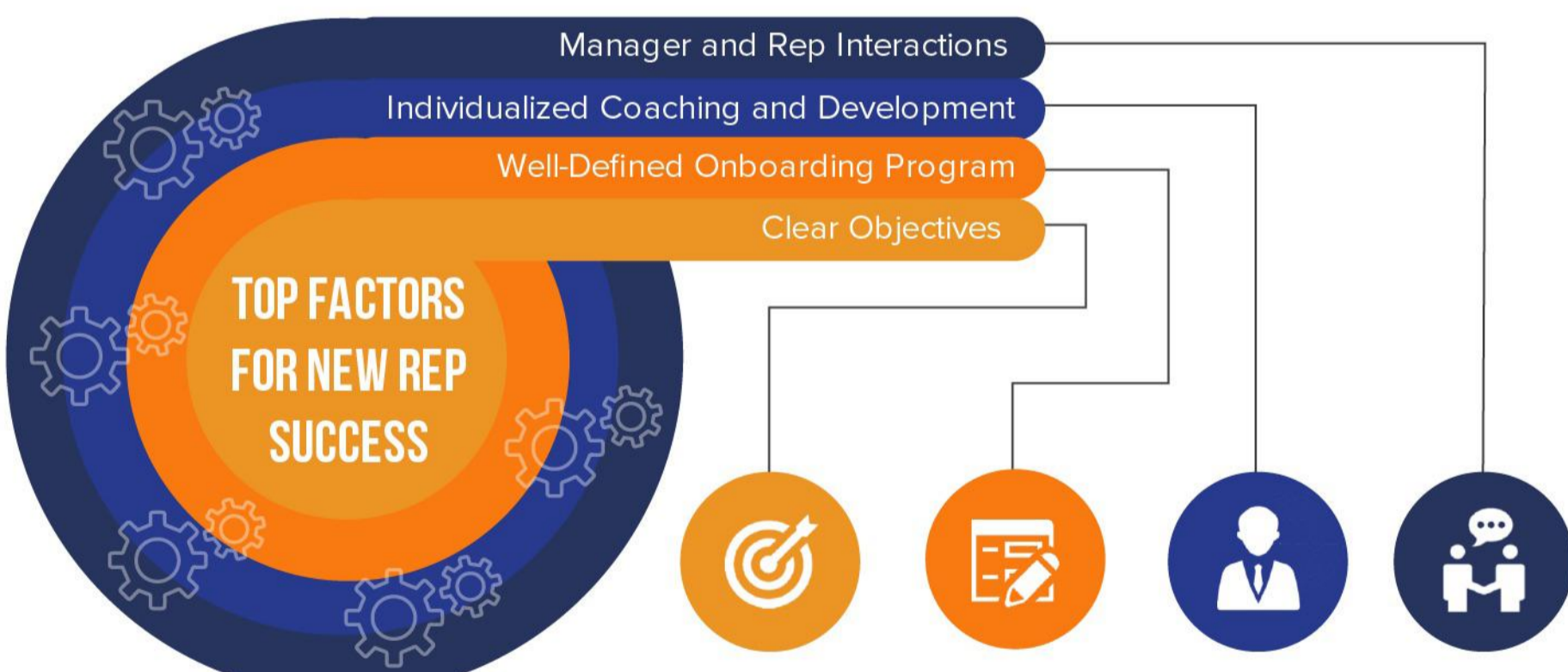
Only **42%** companies say they're effective in training and coaching salespeople.



**#2 REASON** reps leave voluntarily – better-paying opportunity

Did you know that companies that pay at 75th percentile or higher have **50%** less turnover?

## KEEPING REPS ON BOARD AND PERFORMING



## EFFECTIVE COACHING PRACTICES

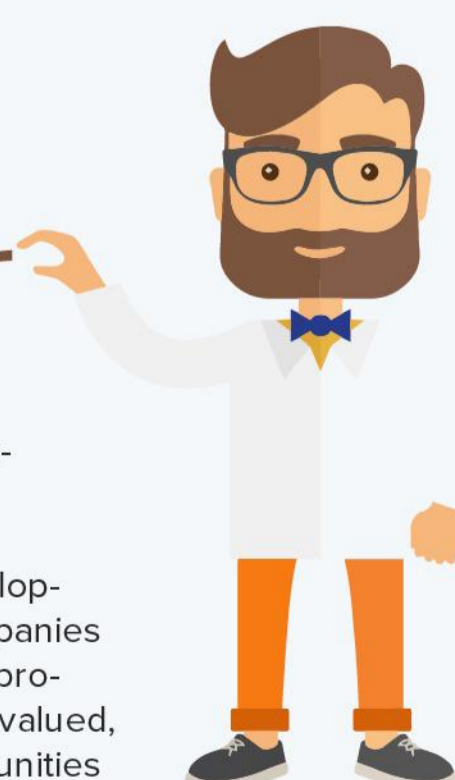
**20%** ↑ QUOTA ATTAINMENT

**17%** ↑ WIN RATES

**THE PAYOFF FOR REP RETENTION: PRODUCTIVITY, PERFORMANCE, AND PROFIT**

Getting salespeople up and running faster increases the length of full quota-bearing time per rep.

**Fun fact:** The #1 reason reps leave voluntarily is a lack of professional development, including coaching and training! To keep reps from jumping ship, companies must invest in ongoing, formalized, and personalized coaching and training processes. When companies show reps that their professional development is valued, they keep reps engaged and prevent them from looking for new job opportunities elsewhere. Businesses, in turn, inspire better sales performance and higher productivity and increase the bottom line.



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Sources: Bamboo HR, Brandon Hall Group, The Bridge Group, CEB, CSO Insights, DePaul University Report, Glassdoor, Harvard Business Review, Sales Benchmark Index, Sales Management Association, Sirius Decisions, Xactly Corporation.